



District Health Assessment for Multiple District 305 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	118	0	118	0%	18	20	-2	3157	0	3157	1008	614	394	14.26%	3,371	27	33%	5	327	0%	41%	2%	20%	15	0	
305 N2	119	0	119	0%	33	6	27	3361	0	3361	1574	352	1222	57.13%	2,280	28	21%	5	96	0%	45%	0%	38%	23	7	
305 S	95	0	95	0%	13	2	11	1607	0	1607	454	203	251	18.51%	1,485	17	64%	11	28	0%	41%	2%	13%	19	5	
	332	0	332	0%	64	28	36	8125	0	8125	3036	1169	1867	29.83%	7,136	24	38%	5	451	0%	42%	1%	24%	57	12	



District Health Assessment for Multiple District 306 through March 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	69	0	69	0%	6	10	-4	1604	0	1604	300	359	-59	-3.55%	1,726	23	32%	16	195	10%	22%	0%	59%	25	12	
306 A2	94	0	94	0%	5	10	-5	2290	0	2290	348	353	-5	-0.22%	2,410	24	32%	9	150	0%	23%	0%	60%	25	12	
306 B1	85	0	85	0%	1	5	-4	2506	0	2506	316	247	69	2.83%	2,554	29	22%	5	69	0%	18%	4%	65%	23	12	
306 B2	104	0	104	0%	5	8	-3	2921	0	2921	377	241	136	4.88%	2,902	28	25%	7	104	13%	8%	2%	55%	24	12	
306 C1	107	0	107	0%	10	0	10	2997	0	2997	591	350	241	8.74%	2,641	28	19%	0	0	0%	6%	0%	47%	24	10	
306 C2	88	0	88	0%	4	5	-1	2219	0	2219	234	268	-34	-1.51%	2,363	25	40%	10	85	0%	2%	2%	53%	25	9	
	547	0	547	0%	31	38	-7	14537	0	14537	2166	1818	348	2.45%	14,596	27	28%	10	603	5%	12%	1%	56%	146	67	



District Health Assessment for Multiple District 315 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1	127	0	127	0%	31	7	24	3220	0	3220	1171	337	834	34.95%	2,648	25	35%	9	157	0%	53%	2%	61%	30	15	GLT
315A2	97	0	97	0%	8	25	-17	2243	0	2243	453	732	-279	-11.06%	2,779	23	52%	7	595	0%	23%	4%	56%	19	10	
315A3	48	8	56	100%	13	36	-23	1271	357	1628	369	1723	-1354	-45.41%	3,322	26	27%	9	1,642	0%	75%	9%	50%	20	9	
315B1	119	0	119	0%	20	22	-2	2756	0	2756	615	613	2	0.07%	2,573	23	26%	12	551	0%	74%	6%	85%	42	21	
315B2	103	0	103	0%	23	15	8	2421	0	2421	821	479	342	16.45%	2,304	24	23%	6	286	0%	39%	0%	34%	21	10	
315B3	92	0	92	0%	21	3	18	1804	0	1804	1071	563	508	39.20%	1,350	20	41%	6	72	0%	50%	0%	30%	9	4	
315B4	86	0	86	0%	9	3	6	2805	0	2805	524	246	278	11.00%	2,750	33	13%	15	64	0%	30%	0%	65%	26	13	
	672	8	680	100%	125	111	14	16520	357	16877	5024	4693	331	2.00%	17,726	25	31%	9	3,367	0%	49%	3%	56%	167	82	



District Health Assessment for Multiple District 316 through March 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	59	0	59	0%	6	0	6	2131	0	2131	311	149	162	8.23%	2,137	36	15%	0	0	0%	5%	0%	36%	12	5	
316 B	56	0	56	0%	2	4	-2	1634	0	1634	175	125	50	3.16%	1,748	29	43%	6	16	25%	0%	0%	30%	14	5	
316 D	190	0	190	0%	51	3	48	4752	0	4752	1593	250	1343	39.40%	4,175	25	42%	5	28	0%	45%	0%	43%	26	7	2nd VDG
316 G	69	0	69	0%	5	1	4	2524	0	2524	312	179	133	5.56%	2,600	37	26%	3	0	100%	3%	0%	26%	15	5	2nd VDG
316 H	45	0	45	0%	4	5	-1	1560	0	1560	246	445	-199	-11.31%	1,664	35	24%	13	96	0%	58%	0%	40%	11	5	2nd VDG
316 J	52	0	52	0%	8	1	7	1924	0	1924	570	128	442	29.82%	1,591	37	35%	4	18	0%	31%	0%	29%	12	5	
	471	0	471	0%	76	14	62	14525	0	14525	3207	1276	1931	15.33%	13,915	31	34%	8	158	14%	28%	0%	36%	90	32	



District Health Assessment for Multiple District 317 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	183	0	183	0%	29	17	12	5734	0	5734	1558	824	734	14.68%	5,382	31	13%	3	275	6%	39%	1%	8%	43	15	
317 B	103	0	103	0%	1	1	0	3541	0	3541	297	200	97	2.82%	3,575	34	20%	44	16	0%	37%	2%	25%	28	11	
317 C	114	0	114	0%	19	1	18	3251	0	3251	812	208	604	22.82%	2,847	29	25%	2	15	0%	0%	0%	5%	22	10	
317 D	99	0	99	0%	4	3	1	3869	0	3869	442	303	139	3.73%	3,963	39	16%	6	38	0%	34%	0%	3%	21	9	
317 E	59	0	59	0%	10	3	7	2070	0	2070	445	138	307	17.41%	1,950	35	14%	4	50	0%	27%	3%	10%	12	6	
317 F	63	0	63	0%	3	3	0	1882	0	1882	293	158	135	7.73%	1,867	30	21%	7	42	33%	3%	0%	27%	16	6	
	621	0	621	0%	66	28	38	20347	0	20347	3847	1831	2016	11.00%	19,584	33	18%	5	436	7%	26%	1%	12%	142	57	



District Health Assessment for Multiple District 318 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	134	0	134	0%	10	5	5	4395	0	4395	951	420	531	13.74%	4,049	33	16%	6	31	40%	25%	0%	51%	32	14	
318 B	124	0	124	0%	13	11	2	3882	0	3882	717	426	291	8.10%	3,824	31	20%	11	174	0%	40%	3%	46%	28	14	
318 C	124	0	124	0%	8	3	5	4280	0	4280	412	224	188	4.59%	4,229	35	14%	4	56	0%	33%	0%	67%	28	14	
318 D	170	0	170	0%	19	5	14	5834	0	5834	952	504	448	8.32%	5,685	34	16%	3	97	0%	39%	1%	54%	41	21	
318 E	147	0	147	0%	10	4	6	5918	0	5918	898	562	336	6.02%	5,784	40	10%	5	81	0%	29%	0%	56%	34	16	
	699	0	699	0%	60	28	32	24309	0	24309	3930	2136	1794	7.97%	23,571	35	15%	7	439	7%	33%	1%	55%	163	79	



District Health Assessment for Multiple District 320 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	71	0	71	0%	6	3	3	2658	0	2658	415	124	291	12.29%	2,683	37	35%	4	16	67%	1%	0%	28%	12	5	2nd VDG
320 B	64	0	64	0%	8	5	3	2300	0	2300	654	146	508	28.35%	2,080	36	31%	18	63	20%	34%	0%	28%	15	5	
320 C	70	0	70	0%	15	0	15	2516	0	2516	633	149	484	23.82%	2,160	36	10%	0	0	0%	0%	0%	34%	13	4	
320 D	154	0	154	0%	54	5	49	4534	0	4534	1506	253	1253	38.19%	3,444	29	14%	5	57	0%	57%	1%	5%	27	9	
320 E	67	0	67	0%	8	6	2	3104	0	3104	597	316	281	9.95%	2,942	46	19%	6	81	0%	57%	0%	25%	20	7	
320 F	76	0	76	0%	9	5	4	2681	0	2681	612	286	326	13.84%	2,429	35	22%	3	122	20%	28%	0%	38%	23	7	
320 G	78	0	78	0%	13	0	13	2762	0	2762	799	131	668	31.90%	2,350	35	1%	0	0	0%	6%	0%	28%	18	6	
	580	0	580	0%	113	24	89	20555	0	20555	5216	1405	3811	22.76%	18,088	35	18%	7	339	17%	30%	0%	24%	128	43	



District Health Assessment for Multiple District 321 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	57	0	57	0%	8	3	5	1702	0	1702	243	197	46	2.78%	1,758	30	32%	16	52	0%	67%	2%	46%	11	5	
321A2	143	0	143	0%	18	13	5	3655	0	3656	1281	325	956	35.41%	4,053	26	36%	6	87	23%	64%	0%	6%	49	16	
321A3	105	0	105	0%	23	11	12	2199	0	2199	655	321	334	17.91%	2,067	21	46%	11	197	0%	60%	0%	50%	24	10	
321B1	109	0	109	0%	21	11	10	3518	0	3518	821	458	363	11.51%	3,309	32	20%	16	239	0%	6%	0%	41%	22	11	
321B2	58	1	59	0%	7	4	3	1789	20	1809	315	188	127	7.55%	1,821	31	32%	20	98	0%	64%	2%	64%	8	5	
321C1	162	0	162	0%	10	8	2	4583	0	4583	647	406	241	5.55%	4,685	28	41%	19	107	0%	62%	3%	55%	47	22	
321C2	76	0	76	0%	6	9	-3	2846	0	2846	400	482	-82	-2.80%	3,251	37	14%	9	219	0%	20%	1%	43%	19	10	
321 D	135	0	135	0%	20	11	9	4148	0	4148	965	640	325	8.50%	3,989	31	32%	20	251	0%	67%	1%	59%	56	18	
321 E	96	0	96	0%	8	5	3	2955	0	2955	297	384	-87	-2.86%	3,098	31	22%	11	124	0%	43%	0%	22%	29	16	
321 F	145	0	145	0%	17	6	11	4161	0	4161	929	396	533	14.69%	3,835	29	36%	15	60	0%	43%	0%	43%	38	13	
	1086	1	1087	0%	138	81	57	31556	20	31577	6553	3797	2756	9.56%	31,866	29	32%	14	1,434	4%	50%	1%	42%	303	126	



District Health Assessment for Multiple District 322 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership						Member Strength		Cancellation			Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	84	0	84	0%	12	1	11	3494	0	3494	879	296	583	20.03%	3,208	42	10%	3	8	0%	52%	0%	21%	20	7	
322 B1	74	0	74	0%	7	9	-2	3264	0	3264	450	318	132	4.21%	3,648	44	4%	3	113	11%	15%	0%	14%	11	0	
322 B2	88	0	88	0%	12	3	9	3060	0	3060	612	193	419	15.87%	2,976	35	33%	12	9	67%	36%	1%	13%	18	9	
322C1	118	0	118	0%	19	16	3	3433	0	3433	869	464	405	13.38%	3,457	29	19%	5	281	0%	57%	1%	28%	26	11	
322C2	57	0	57	0%	13	5	8	2405	0	2405	650	244	406	20.31%	2,180	42	4%	5	108	0%	5%	0%	40%	13	6	
322C3	93	0	93	0%	10	23	-13	3144	0	3144	480	832	-352	-10.07%	3,516	34	27%	6	506	0%	52%	0%	44%	23	10	
322C4	43	0	43	0%	2	0	2	1319	0	1319	242	102	140	11.87%	1,240	31	26%	0	0	0%	65%	0%	37%	12	5	
322C5	50	0	50	0%	3	1	2	1570	0	1570	368	171	197	14.35%	1,476	31	26%	5	24	0%	30%	0%	30%	11	5	
322 D	79	0	79	0%	5	4	1	3045	0	3045	422	400	22	0.73%	3,028	39	13%	2	132	25%	47%	1%	11%	17	8	
322 E	127	0	127	0%	9	11	-2	4510	0	4510	635	382	253	5.94%	4,628	36	22%	6	184	9%	49%	2%	13%	31	15	
322 F	121	0	121	0%	13	6	7	4044	0	4044	761	318	443	12.30%	3,857	33	9%	2	81	50%	45%	2%	12%	26	10	
322 G	82	0	82	0%	19	7	12	3595	0	3595	823	489	334	10.24%	3,366	44	11%	7	186	29%	44%	2%	30%	18	8	
	1016	0	1016	0%	124	86	38	36883	0	36883	7191	4209	2982	8.80%	36,580	36	17%	5	1,632	12%	43%	1%	23%	226	94	



District Health Assessment for Multiple District 3231 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	72	0	72	0%	18	3	15	1786	0	1786	339	122	217	13.83%	1,721	25	49%	28	28	33%	6%	0%	8%	8	3	
3231A2	97	0	97	0%	7	6	1	3629	0	3629	634	280	354	10.81%	3,606	37	24%	23	32	50%	3%	0%	4%	21	8	
3231A3	128	0	128	0%	7	8	-1	7147	0	7155	741	447	294	4.29%	7,462	56	31%	13	102	13%	34%	0%	22%	18	6	
	297	0	297	0%	32	17	15	12562	0	12570	1714	849	865	7.39%	12,789	42	33%	19	162	29%	17%	0%	13%	47	17	



District Health Assessment for Multiple District 3232 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	75	0	75	0%	9	8	1	3109	0	3109	493	268	225	7.80%	3,958	41	27%	2	80	25%	9%	4%	32%	10	5	
3232B2	61	0	61	0%	13	4	9	4550	0	4550	891	308	583	14.70%	4,682	75	25%	3	63	0%	16%	0%	49%	10	5	
3232F1	107	0	107	0%	34	1	33	4084	0	4084	1397	118	1279	45.60%	3,007	38	21%	2	0	100%	20%	0%	24%	15	7	
3232F2	77	0	77	0%	4	3	1	3042	0	3042	346	193	153	5.30%	3,249	40	25%	7	47	0%	36%	0%	13%	15	4	
3232 J	59	0	59	0%	4	3	1	2525	0	2525	252	152	100	4.12%	2,622	43	24%	5	52	0%	49%	0%	39%	12	7	
	379	0	379	0%	64	19	45	17310	0	17310	3379	1039	2340	15.63%	17,518	46	24%	3	242	16%	25%	1%	30%	62	28	



District Health Assessment for Multiple District 3233 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	122	0	122	0%	26	4	22	3072	0	3072	715	263	452	17.25%	2,829	25	41%	5	62	0%	57%	1%	48%	27	11	
3233E1	167	0	167	0%	12	24	-12	5547	0	5547	969	740	229	4.31%	5,802	33	30%	8	374	0%	68%	7%	58%	49	14	GST
3233E2	199	0	199	0%	6	13	-7	5709	0	5709	532	587	-55	-0.95%	6,130	29	47%	7	186	15%	61%	0%	47%	53	17	2nd VDG
3233G1	203	0	203	0%	7	20	-13	3768	0	3768	521	500	21	0.56%	4,284	19	67%	5	269	0%	42%	0%	43%	35	11	
3233G2	112	0	112	0%	9	7	2	2711	0	2711	354	346	8	0.30%	2,610	24	40%	8	68	14%	21%	0%	49%	27	8	
	803	0	803	0%	60	68	-8	20807	0	20807	3091	2436	655	3.25%	21,655	26	47%	7	959	4%	51%	1%	49%	191	61	



District Health Assessment for Multiple District 3234 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	64	0	64	0%	6	2	4	2542	0	2542	544	145	399	18.62%	2,136	40	14%	12	33	0%	36%	0%	30%	34	10	
3234D2	128	0	128	0%	16	23	-7	7851	0	7851	2275	1305	970	14.10%	7,472	61	8%	10	403	13%	32%	2%	10%	28	8	
3234H1	105	0	105	0%	21	5	16	3801	0	3801	1159	256	903	31.16%	3,091	36	13%	8	82	0%	37%	0%	4%	27	10	
3234H2	80	0	80	0%	6	6	0	3319	0	3319	693	386	307	10.19%	3,263	41	29%	7	182	0%	55%	0%	46%	26	9	
	377	0	377	0%	49	36	13	17513	0	17513	4671	2092	2579	17.27%	15,962	46	15%	9	700	8%	39%	1%	19%	115	37	



District Health Assessment for Multiple District 324 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1	186	0	186	0%	10	3	7	6223	0	6223	1389	493	896	16.82%	5,720	33	18%	3	48	0%	8%	0%	11%	32	11	2nd VDG
324A2	215	0	215	0%	13	6	7	9709	0	9709	2257	683	1574	19.35%	8,584	45	6%	4	128	50%	1%	0%	8%	55	14	
324A3	98	0	98	0%	4	5	-1	3568	0	3568	516	261	255	7.70%	3,574	36	13%	5	109	20%	7%	0%	4%	35	11	
324A4	146	0	146	0%	15	5	10	5413	0	5413	1274	524	750	16.08%	5,090	37	7%	5	106	20%	0%	0%	2%	30	10	
324A5	58	0	58	0%	2	3	-1	2259	0	2259	572	188	384	20.48%	1,997	39	14%	3	77	0%	2%	0%	21%	10	5	
324A6	151	0	151	0%	31	27	4	5248	0	5248	1722	1231	491	10.32%	5,101	35	17%	7	599	0%	4%	0%	12%	35	15	
324A8	64	0	64	0%	9	8	1	2247	0	2247	850	151	699	45.16%	2,316	35	33%	3	59	100%	0%	0%	13%	11	4	
324B1	114	1	115	0%	14	0	14	7868	283	8151	1852	190	1662	25.61%	7,162	69	5%	0	0	0%	5%	0%	16%	26	7	
324B2	170	0	170	0%	7	9	-2	8149	0	8149	1052	808	244	3.09%	11,509	48	6%	9	309	0%	11%	0%	6%	37	11	
324B3	178	0	178	0%	13	4	9	6801	0	6801	1176	452	724	11.91%	6,597	38	16%	3	143	50%	33%	0%	39%	32	8	
324B4	156	0	156	0%	14	6	8	5767	0	5767	940	904	36	0.63%	5,391	37	15%	9	110	17%	28%	0%	6%	35	9	
324B5	116	0	116	0%	13	1	12	5147	0	5147	3306	1936	1370	36.27%	4,264	44	39%	4	11	0%	16%	0%	63%	15	3	
	1652	1	1653	0%	145	77	68	68399	283	68682	16906	7821	9085	15.24%	67,305	42	14%	6	1,699	21%	11%	0%	16%	353	108	



District Health Assessment for Multiple District 325 through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	302	0	302	0%	41	13	28	7299	0	7299	1925	763	1162	18.93%	6,832	24	29%	3	222	0%	61%	1%	6%	61	29	
325A2	229	0	229	0%	42	10	32	6106	0	6106	1999	533	1466	31.59%	5,213	27	24%	7	145	10%	64%	3%	6%	50	25	
325B1	558	0	558	0%	112	33	79	15303	0	15304	5019	1481	3538	30.07%	12,733	27	15%	5	591	3%	58%	0%	11%	137	68	
325B2	509	0	509	0%	153	32	121	12697	0	12697	5320	1192	4128	48.17%	8,982	25	16%	5	618	0%	69%	1%	15%	109	54	
	1598	0	1598	0%	348	88	260	41405	0	41406	14263	3969	10294	33.09%	33,760	26	19%	5	1,576	2%	63%	1%	10%	357	176	



District Health Assessment for District 351 through March 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	110	0	110	0%	2	6	-4	2153	0	2153	354	420	-66	-2.97%	2,323	20	56%	15	136	50%	27%	0%	45%	28	14	
	110	0	110	0%	2	6	-4	2153	0	2153	354	420	-66	-2.97%	2,323	20	56%	15	136	50%	27%	0%	45%	28	14	



District Health Assessment for Ident 5791 - BAHRAIN - UND through March 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	101	0	101	5	1	4	4.12%	80	25	25%	0	0	0%	75%	0%	50%	0	0	0
	4	0	4	0%	0	0	0	101	0	101	5	1	4	4.12%	80	25	25%	0	0	0%	75%	0%	50%	0	0	0



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through March 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	7	0	7	0%	1	0	1	210	0	210	51	2	49	30.43%	168	30	14%	0	0	0%	86%	0%	0%	0	0	
	7	0	7	0%	1	0	1	210	0	210	51	2	49	30.43%	168	30	14%	0	0	0%	86%	0%	0%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.